Laurus Labs Limited Corporate Office

2rd Floor, Serene Chambers, Road No. 7 Banjara Hills, Hyderabad - 500034, Telangana, India T+91 40 6659 4333, 3980 4333, 2342 0500 / 501 F+91 40 6659 4320 / 3980 4320



October 20, 2023

To

The Corporate Relations Department

BSE Limited

Phiroz Jeejeebhoy Towers, 25th Floor,

Dalal Street

Mumbai – 400001

Code: 540222

To

The Listing Department

National Stock Exchange of India Limited

Exchange Plaza,

Bandra Kurla Complex, Bandra (East)

Mumbai – 400 051

Code: LAURUSLABS

Dear Sirs,

Sub: <u>Investors/Analysts Presentation</u>

Please find enclosed the presentation to the Investors/Analysts on the Standalone and Consolidated Financial Results of the Company for the Quarter and half year ended September 30, 2023, for the Investors/Analysts call scheduled on October 20, 2023 @ 04.00 PM (IST), which was already intimated on October 13, 2023.

The presentation is also being uploaded on the website of the Company www.lauruslabs.com.

Please take the information on record.

Thanking you,

Yours sincerely, For Laurus Labs Limited

G. Venkateswar Reddy Company Secretary & **Compliance Officer**

Encl: As above







Registered Office: Laurus Enclave, Plot Office 01, E. Bonanai Village, Parawada Mandal, Anakapalli District - 531021, Andhra Pradesh, India.





Q2 & H1 FY 2024

Financial Results and Business Update

October 20, 2023



Safe Harbor Statement

This presentation contains statements that constitute "forward looking statements" including and without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to our future business developments and economic performance. While these forward looking statements represent our judgment and future expectations concerning the development of our business, such statements reflect various assumptions concerning future developments and a number of risks, uncertainties and other important factors that could cause actual developments and results to differ materially from our expectations.

These factors include, but not limited to: 1) Change in the General market and macro-economic conditions for key global markets where we operate, 2) Governmental and regulatory trends, 3) Allocations of funds by the Governments in our key global markets, 4) Successful implementation of our strategy, R&D efforts, growth & expansion plans and technological changes, 5) Movements in currency exchange and interest rates, 6) Increase in the competitive pressures and Technological developments, 7) Changes in the financial conditions of third parties dealing with us, 8) Changes in laws and regulations that apply to our customers, suppliers and Pharmaceutical industry.

Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results, performance or achievements of Laurus Labs Limited may vary materially from those described in the relevant forward-looking statements

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- **1** Corporate Overview
- **2** Financial Overview
- 3 Business Review & Strategy
- 4 Outlook





1. Corporate Overview



Executive Summary

- Overall performance resilient ex-PO¹; Core growth rebounding on healthy demand environment in API and FDF business. CDMO business project pipeline scaled up along with expansion of our strategic manufacturing partnerships
- ₹ 2,406 Cr Revenues for H1, declined 23%. Excluding PO, growth was 14%
- ₹ 356 Cr EBITDA resulted in a margin of 15% with higher upfront expense on resource allocation towards growth projects and new initiatives.
- Gross margins maintained at very healthy level
- Continued focus on growth Capex in CDMO division
- CGT technology collaboration achieved breakthrough innovation NexCAR19, India's First CAR-T approval, Accelerating pursuit for next generation innovation
- Published ESG report for FY 2023 highlighting enhanced sustainability strategy and commitments
- Outlook: FY24 to be a consolidation year. H2 priorities 1) includes Higher capacity utilization across network to support growth acceleration, 2) Scale up of the new Animal health commercial asset and 3) Continuous improvement initiatives





Advancing and augmenting our operational excellence



Operational excellence

- Expanded application of new edge technology into small molecules like; Flow Chemistry, Bio catalysis, Precision fermentation
- Stabilization of ARV business and achieved over 50%[^] of targeted cost improvement initiatives
- Grown Scientific and Commercial advantage to onboard new clients
- Fully automated manufacturing line implemented DP including ODFs
- 51 quality audits completed
- Implemented SANKALP (in alliance with DSS+) to enhance Organizational Safety excellence



Value enhancing BD

- Multi-Year Commercial Contract with leading Global Crop Science company signed and further deepening engagement; potentially diversifies CDMO portfolio
- Commercial activity initiated from Animal health site LSPL-U2 from Oct'23
- Global supply chain migration leading to new CMO opportunities



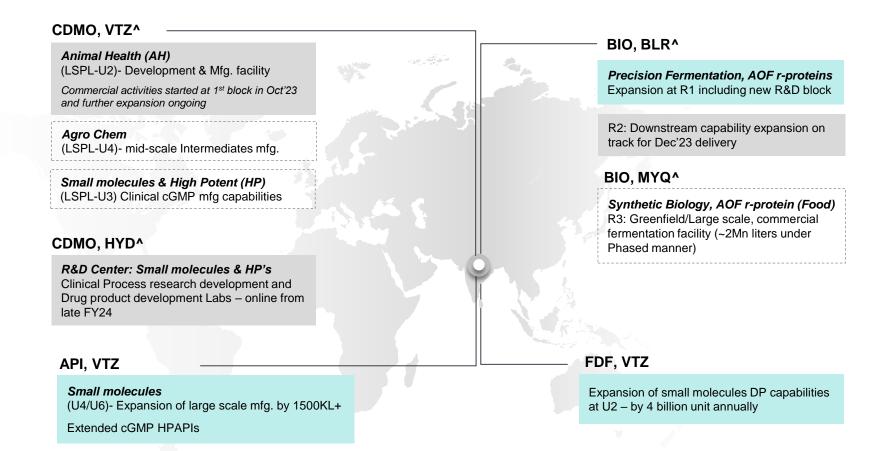
Transformative technology

- India's first CAR-T cell therapy, NexCAR19 approved from CDSCO on 12-Oct/23 to treat r/r Lymphoma/Leukemia indication
- Increased stake in Cell therapy company ImmunoACT to ~34%
- CAR-T treatment capacity expansion to service more patients
- Collaboration with IIT Kanpur to inlicense and fund development of Gene therapy assets. GLP lab construction work initiated for AAV Vectors and Gene Therapy Products





Delivering Capex projects to support Future growth



- New Capacities brought on line in FY23

 Expected to come on line in FY24

 Future Capex
- New capacities brought online in FY23 to get Optimally utilized by FY25
- US\$ 100mn+ CDMO investment on track
- Commercial activity initiated at AH unit
- Expect to spend Rs10bn in FY24 Capex
- H1 Capex reported at ₹ 385 Cr; 16% of Revenues

Continuous investment in diversified portfolio to support growth momentum

^ Vizag (VTZ), Hyderabad (HYD), Bangalore (BLR), Mysore (MYQ)



Strategic Investment - Delivering commitment on breakthrough technology

Highlights of our journey

Recent Collaboration and Initiative



September 2023

Increasing stake to ~88%

 Integrated offering with capabilities across rh-Protein, Bio-catalysis & precision fermentation Precision Fermentation

Retain Goal to Invest up to 10% of profits on disruptive technologies



June 2023

 In-licensed few gene therapy assets and funding support to advance clinical trials

 Setting-up GLP lab for Vectors and Gene Therapy products Gene Therapy

~ ₹ 370 Crore

Cumulative Investment in last 3 years consistent with our Goal



May 2023

November 2021

- Additional infusion; Increasing stake to ~34%.
 GMP facility on going expansion
- Phase II completed for CD-19 targeting Blymphoid malignancies on 60 patients. Product approval received from CDSCO¹ (12-Oct 2023)
- Acquired 26.6% in CAR-T cell platform co
- Aim to bring novel technology to cancer patients at a very affordable pricing

Cell Therapy



¹ Central Drugs Standard Control Organization (CDSCO)

Achieved breakthrough innovation

- India's first indigenously developed CAR-T cell therapy, NexCAR19 granted marketing approval from CDSCO on October 12, 2023
- Treatment eligible for Adult patients with relapsed or refractory B-cell lymphomas and leukemia in India
- Multi-center Phase I/ II pivotal clinical trial, conducted with 60 patients; clinical data indicates ~70% overall response rate (ORR)
- Favorable balance of efficacy and toxicity with low grade CRS¹; a significant improvement over other commercially approved CD19-directed CAR-T cell therapies
- Invested over ₹ 94 crores in ImmunoAct and further working towards enhancing the GMP facility to service more patients

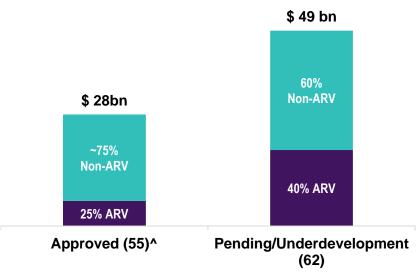


Combination of ImmunoAct R&D pipeline, technology and Laurus support in building manufacturing capabilities will accelerate our pursuit of next generation innovation in cell therapies and new drug discovery

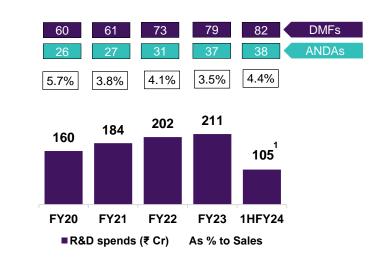


R&D focus: Strong pipeline & Platform with over 2300 Scientist & Quality team

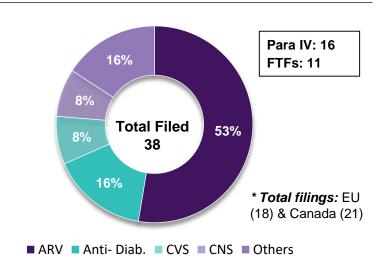
US/EU pipeline by Addressable market



R&D spent & Filing trend



US Filings by Therapy Mix



6500+ Total talent pool

With over 1/3rd of total workforce into R&D, Quality and Regulatory

1050 R&D Scientists

Patents Granted

218

75+
Launches
DS and DP

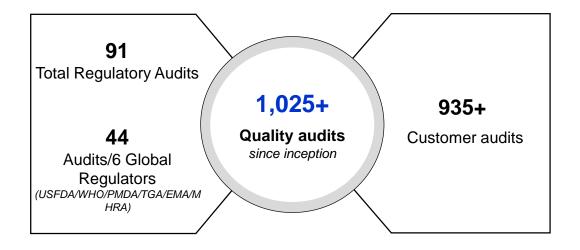


Unwavering Regulatory and Quality foundation

Laurus Philosophy

"One Quality Standard for All Markets"

Facility	Regulatory Certifications	Year started	Last US FDA – Inspection status	No of USFDA audits (since inception)
Kilo Lab – R&D	USFDA, TGA, KFDA, PMDA, ANVISA Brazil	2008	2021 – USFDA	4
Unit 1	USFDA, TGA, MHRA-UK, KFDA, WHO-Geneva, PMDA, NIP-Hungary, Russian GMP, Mexican, ANVISA	2008	2019 - EIR Received	6
Unit 2	USFDA, BGV-Hamburg, WHO- Geneva, ZAZIBONA, Tanzania-FDA, NDA-Uganda, PMPB-Malawi, KENYA, MCAZ-Zimbabwe, JAZMP-Slovenia, Ethiopia-FDA, Kazakhstan, EMA, MFDS-Korea, Malta-MA	2016	2023 – EIR Received	5
Unit 3	USFDA, WHO-Geneva, NIP- Hungary, Russian GMP, Mexican, JAZMP-Slovenia, KFDA, ANVISA	2015	2019 – EIR received	4
Unit 4	WHO-Geneva, USFDA & Mexican	2018	2019 – EIR received	1
Unit 5	USFDA	2017	2022 – EIR received	1
Unit 6	USFDA	2018	2018 – EIR received	1
Sriam Labs	None	2018	Nil	Nil
LSPL U-1	None	2020	Nil	Nil



- On-going improvement in QMS and implementation across different functions, incl. R&D, Quality and Technical operations
- No incidents of Product Recall in the last five years
- #51 Quality audits in H1: Regulatory #4 & Customer #47



Putting Quality and Excellence at the center of everything we do

Guided by our purpose of fostering a healthier world by delivering best quality and affordable healthcare solution

Our purpose is anchored in core values of Knowledge, Innovation, Excellence, Integrity, and Care

FY 2023 ESG Report released







2. Financial Overview



1H FY24 – Financial Performance

Core growth rebounding on healthy demand environment

1H/FY24 Consolidated Financials

[₹Crore]	1H/FY24 ²	1H/FY23 ¹	Y-o-Y	
Revenues	2,406	3,115	-23%	
Gross Margins	51.6%	56.3%	-470bps	
EBITDA	356	903	-61%	
% to Revenues	14.8%	29.0%	-1420bps	
PBT	95	684	-86%	
Net Profit	62	484	-87%	
% to Revenues	2.6%	15.5%		
EPS	1.1	9.0	-88%	

	1H/FY24	1H/FY23	Y-o-Y
Operating Cash flow	474	243	95%
Capex	385	416	-7%
Net Debt-to-EBITDA	1.9x	1.3x	46%
ROCE	11.4%	22.7%	-11.3%pts

Comments

- Revenues: ₹ 2,406 Cr, declined 23% YoY, impacted by particularly strong CDMO-Synthesis revenues in base year, partly off-set by improved performance in API and FDF segment
- Underlying revenues increased by 14% ex-large PO supplies
- Gross Margins: 51.6%, decreased by 470 bps YoY due to change in share from the business divisions
- EBITDA: ₹356 Cr, decreased by 61% YoY
- EBITDA Margins: 14.8%, due to negative operating leverage
- Net Profits : ₹ 62 Cr
- Capex nearly in-line; as we continue to deliver on key projects
- ROCE declined on higher CDMO base effect, negative leverage and continued strong capital deployment



¹ FY23 financials information is based on material Purchase Order supplies to Big Pharma, that was completed on Dec-22

² H1 FY24 results includes 1) Cell & Gene related spends of ₹ 6 Cr under R&D expenses, 2) ImmunoACT share of loss ₹ 3.4 Cr and 3) LSPL Unit 2 expenses ₹ 7 Cr

Financial Performance 2Q/FY24

Q2 recovery; Demand uptrend intact

2Q/FY24 Consolidated Financials

[₹Crore]	1Q/FY24	2Q/FY24 ¹	2Q/FY23	Y-o-Y	Q-o-Q
Revenues	1,182	1,224	1,576	-22%	4%
Gross Margins	50.6%	52.5%	55.1%	-260bps	190bps
EBITDA	168	188	449	-58%	12%
% to Revenues	14.2%	15.4%	28.5%	-1310bps	120bps
PBT	41	54	328	-84%	32%
Net Profit	25	37	233	-84%	48%
% to Revenues	2.1%	3.0%	14.8%		
EPS	0.5	0.6	4.3	-86%	20%

Comments

- Revenues: ₹ 1,224 Cr, declined 22% YoY, particularly from strong CDMO-Synthesis revenues in base year, however quarter-to-quarter recovered in-line with improving API and FDF revenues
- Underlying revenues increased by 18% YoY ex-large PO supplies
- Gross Margins: 52.5%, decreased by 260 bps YoY and increased by 190 bps
 QoQ due to change in product mix
- R & D spends reported at ₹ 58 crs and ~4.7% of Revenues; higher spends partly due to additional initiative in CGT space
- EBITDA: ₹ 188 Cr, decreased by 58% YoY and increased by 12 % QoQ
- EBITDA Margins: 15.4%, due to negative operating leverage though expanded 120bps QoQ
- Net Profits : ₹ 37 Cr



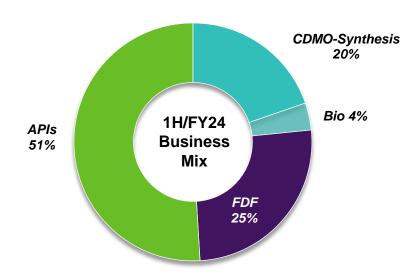
^{1 2}Q FY24 results includes 1) Cell & Gene related spends of ₹ 6 Cr under R&D expenses, 2) ImmunoACT share of loss ₹ 2.1 Cr and 3) LSPL Unit 2 expenses ₹ 5 Cr

1H FY24 - Business Performance

Overall resilient ex-large PO^

1H/FY24 Segment Performance

[₹ Crore]	1H/FY24	1H/FY23	Y-o-Y
FDF	617	498	24%
APIs	1,226	1,263	-3%
CDMO-Synthesis^	474	1,297	-63%
Bio	89	57	56%
Total Revenues	2,406	3,115	-23%



Formulation (FDF)

- In-line Q2 recovery in ARV business driving +24% growth in H1 and continue to track healthy underlying demand
- Developed markets sales increased on higher volume growth and stable pricing.
 Additional products will be launched in the coming periods

APIs

- Stable; steady ARV API and strong delivery in Oncology (+51%) compensated for decline in Other API (-24%)
- Demand for CMO opportunities upbeat with on-going advantage from Global supply chain diversification

CDMO-Synthesis

- Declined due to large PO executed last year
- Base pipeline projects scaling up well; executing on scientific led approach to BD
- Signed first Ag-chem supply contract in Q1 and manufacturing plant will be ready in 15 to 18 months
- Commercial Validation of Products at Animal health site will be initiated in H2. R&D site (u/LSPL) will be ready by Mar 2024

Bio

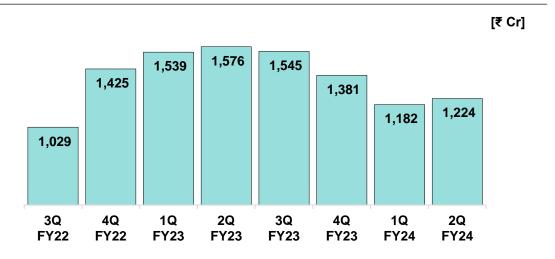
- Record +56% growth, fueled by CDMO services
- Bio-catalysis expertise enhanced in select small molecules projects
- R2 capacities being optimized; optimizing capacity going on-line from Dec'23



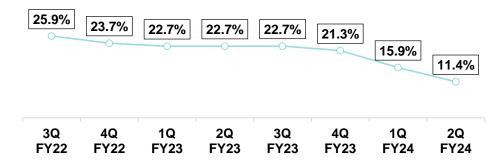
[^] FY23 includes material Purchase Order (PO) supplies to Big Pharma; reflected in CDMO-Synthesis segment. Contractual supplies was completed in Dec-22

Summary Quarterly Performance

Revenues

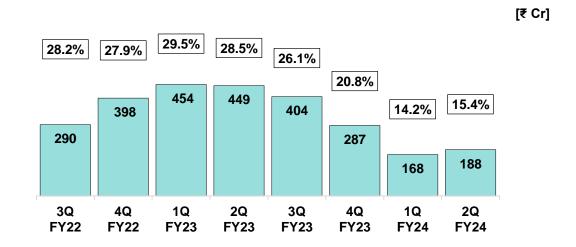


RoCE[^] %

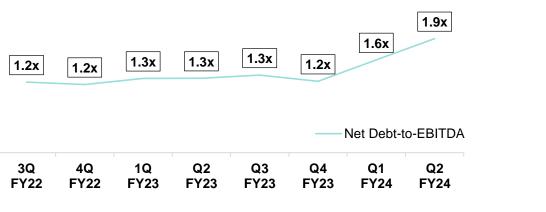


^ EBIT (TTM)/Capital Employed

EBITDA & Margins %



Net Leverage*



^{*} Net Debt/EBIDTA (TTM)





3. Business review & Strategy

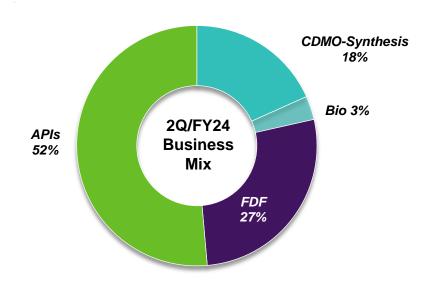


Business Performance 2Q/FY24

Tracking in-line; Rebound led by Non-ARV API + FDF business

2Q/FY24 Segment Performance

[₹ Crore]	1Q/FY24	2Q/FY24	2Q/FY23	Y-o-Y	Q-o-Q
FDF	285	332	149	123%	16%
APIs	597	629	680	-8%	5%
CDMO-Synthesis	250	224	720	-69%	-10%
Bio	50	39	27	44%	-22%
Total Revenues	1,182	1,224	1,576	-22%	4%

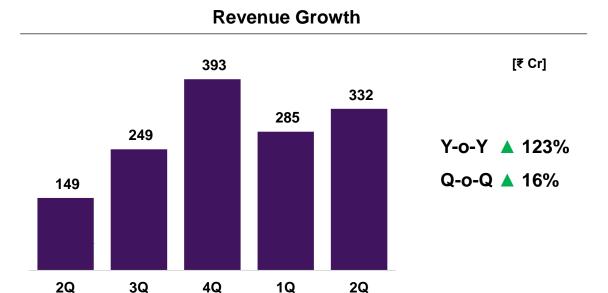


- Formulation (FDF): Sharp rebound; +16% QoQ following ARV offtake by global agencies and stable pricing. Strong YoY driven by low base last year. Overall underlying demand trend remains healthy. Developed market growth supported by market share expansion
- APIs: Improved +5% sequentially though declined YoY. Onco bounced back on skewed increased demand (+117%). ARV continued its volume led steady momentum although declined 8% both YoY and QoQ
- CDMO-Synthesis: Revenues declined due to YoY comparison given large PO executed last year. Otherwise, Baseline business tracking healthy and project pipeline continues to scale up. Commercial scale validations supplies for animal health product started
- Bio: Strong growth +44% YoY, led by traction in CDMO business. Downstream expansion at R2 on-line from Dec'23 while new R3 site design finalized to strengthen expertise in r-protein and Growth factors. Acquired additional 13.2% stake of Laurus Bio for ~₹ 72 Cr



Generic FDF

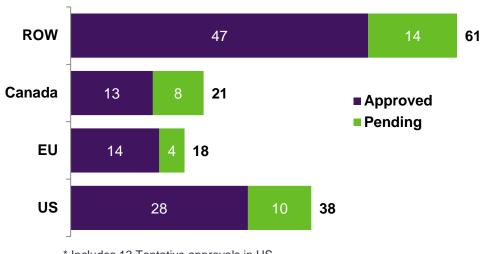
Rebound; Market dynamics stable



FY24

FY24

Global Filings



* Includes 13 Tentative approvals in US

Comments

FY23

FY23

FY23

- Revenues during Q2 increased, led by sharp recovery in the ARV business partly supported from stable price trend on sequential basis. While Developed market revenue increased on higher volumes
- H1 revenues increased +24% with overall market dynamics across portfolio remaining healthy
- Higher volumes of existing products in Europe and New approvals from North America to drive FY24 revenues

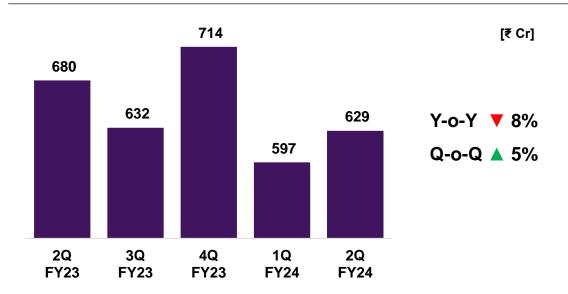
- Won 20% of recent NACO ARV tender
- Small molecules DP capacities at 10 billion unit annually underlying capacity utilization gradually moving up
- H1 FY24 Developed Market filings: 5 product dossiers were filed and a total of 4 approvals received (including Tentative approvals)



Generic APIs

Q1 impact reversing

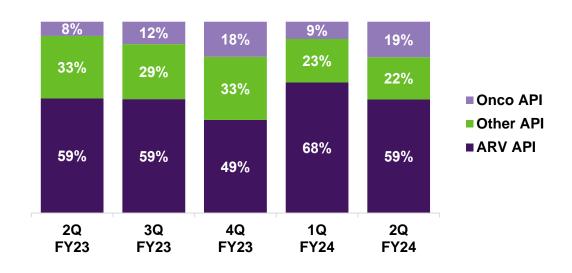
Revenue Growth



Comments

- API business improved sequentially driven by resumption of shipments in non-ARV segment; however overall declined YoY
- H1 revenues stable as steady ARV API (-1%) and strong delivery in Oncology compensated for decline in Other API (-24%)
- Oncology sharply rebounded on favorable demand dynamics, reporting revenue increase of 129% YoY and 117% QoQ.
 Oncology API additional capacity being created in Unit 3

API Sales mix

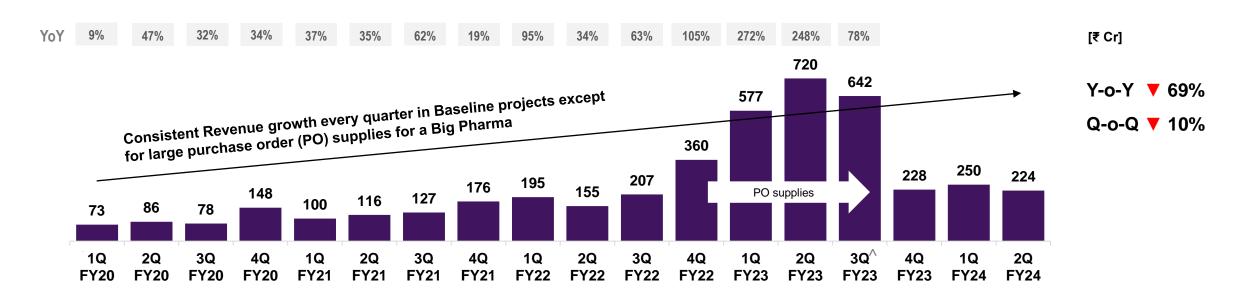


- ARV business retained volume led steady momentum, though Q2 moderated a bit attributing to cyclicality in ordering; declined 8% both YoY and sequentially
- Other APIs slightly recovered; +2% growth QoQ. CMO order book visibility remain healthy



CDMO - Synthesis

Demand acceleration intact; Focus on scientific led approach to BD



Demand in Baseline projects accelerating and expect to lead the future growth. Q2 and H1 decline due to PO supplies last year

Comments

- Focused on leveraging integrated CDMO enabling platform to achieve diversified revenue stream ensuring resilience
- Cumulative pipeline of 60+ active projects (Phase I, II, III + CMO).
 10 projects commercial (4 API's & several intermediates)
- Expanding multi-year Ag-chem relationship on critical Als supply. Commercial manufacturing to begin in 2HFY25
- Integrated capability expansion on track Animal health unit started commercial validations supplies. R&D center coming on line by FY24 end

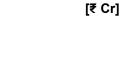


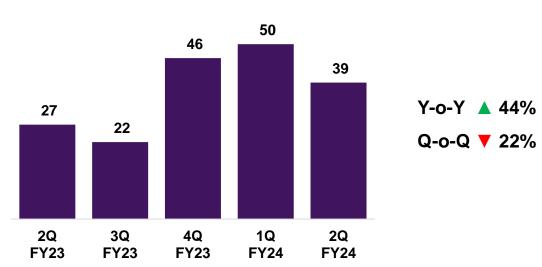
[^] Completed PO related material supplies in Dec'22

Laurus Bio - Bio business

Demand upbeat

Revenue Growth





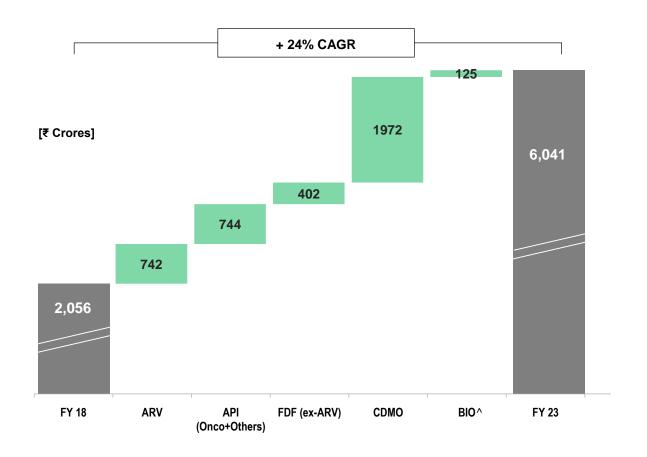
* On 11 Sep 2023 Laurus Lab acquired additional stake in Laurus Bio from one of the Promoters and non-executive director and his family members and also with few employees/ex-employee shareholders. Post acquisition Laurus will hold 87.58% on fully diluted basis in Laurus Bio

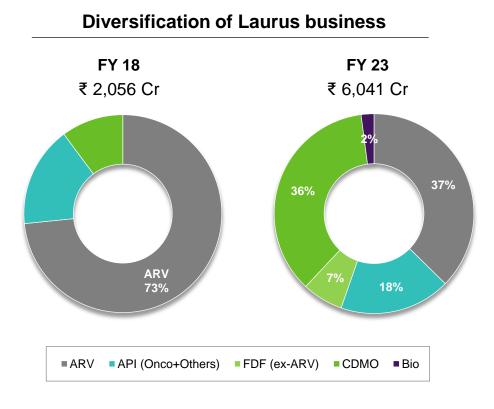
Comments

- Reported strong growth for Q2 and H1 at +44% and +56% YoY, led by traction in CDMO services along with customer addition
- Acquired 13.2%* additional stake of Laurus Bio Reflects confidence on growing application of enzyme technology platform both internally and externally, signaling great potential
- R2 capacities being optimized with large-scale CDMO partners and further expect downstream capacity going on-line from Dec'23
- Expanding bio-catalysis platform application in small molecule commercial DS projects and explore new opportunities in Semisynthetic biology
- Large scale fermentation capacity R3 design phase completed. Project to be executed in phased manner



Transformation over Last 5 Years - Diversified underlying business growth

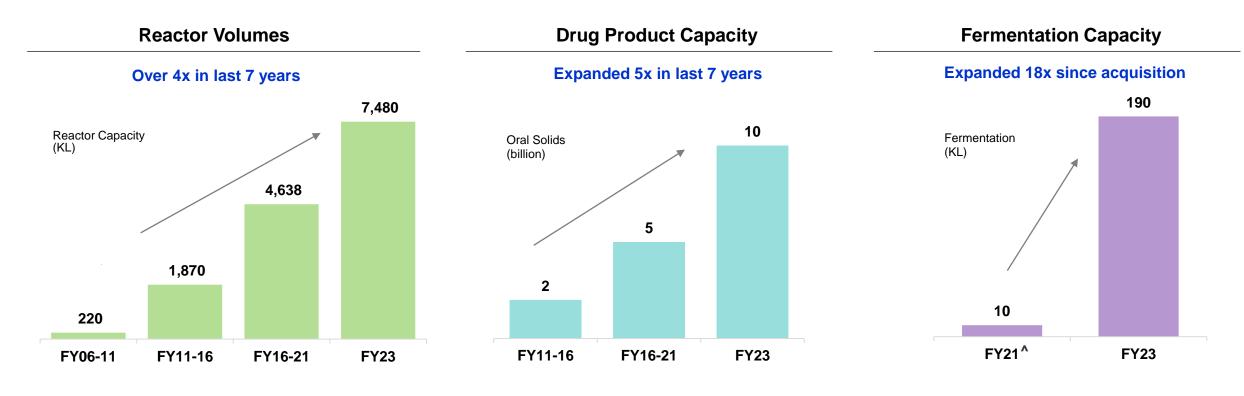






[^] Reflects revenues since Feb 2021, when we acquired Laurus Bio

Progress on Capacity expansion



+500 KL New capacity under construction for FY24 delivery

Well positioned for success through leading commercial offering, supported by ongoing growth Investment



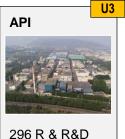
[^] Since Acquisition of Laurus Bio (Feb 2021)

Manufacturing footprint - Enabling Customers with Integrated capabilities

Visakhapatnam

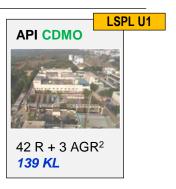
Parawada



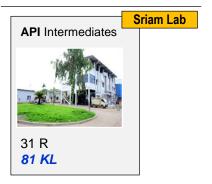


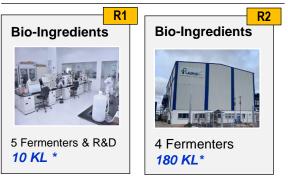
2,317 KL





Hyderabad

















11 Sites including R&D

API / Drug Substance: 8 FDF: 1

Bangalore

CDMO: 5 Bio-Ingredients: 2













^{*} Fermentation Capacity in Ltr

¹ Reactors

² All Glass line Reactors

[^] Hormone and Steroid facility

Strong Commitment to Environmental Protection and ESG

Sustainability Technologies

Ongoing investments into Green Technology Platforms

- **Bio-catalysis**
- Continuous Flow Chemistry

Sustainability Management across All Sites

- Carbon Emission Intensity (FY23 vs. 22 per Revenue): 16%^
- Water Intensity (FY23 vs. 22 per Revenue): 114%
- 4% Energy from Renewable sources
- 77% of hazardous waste recycled / co-processed
- Other initiatives: Swapped fuel-based vehicles with E-vehicles. Installed VFDs across sites to regulate energy consumption etc

Well recognised from Global agencies on **ESG** score



Consecutive "BBB" rated by MSCI ESG Ratings in FY22 & 23

Accreditation & Progress

- Recognition from external ESG rating Agencies including MSCI, S&P Dow Jones Sustainability Index (DJSI), CRISIL, and EcoVadis
- Launched "SANKALP" to Enhance Organizational Safety Excellence
- Won Several Awards on EHS best and innovative practices
- Initiated new system certification ISO 50001:2018 across company
- Double materiality assessment introduced (aligned with GRI, SASB) to create greater impact

FY 2023 Integrated report published

Gain more insight on our enhanced sustainability strategy and commitments



Score improved by 30 points to 43/100 vs LY



Moved to Top quartile for the first time in Dec-22 review



^ Scope 1,2 and 3





4. Outlook



FY 2024: Sales outlook retained

Sales drivers



CDMO: Revenue expansion of base pipeline projects and 2H Animal health contract supplies kick-off

Generics¹: Growth in existing and new CMO contracts (Diabetic & CV portfolio) across key markets, Key product approvals and better visibility in ARV business

Bio: Ramp-up of new capacity implemented



Completion of Large Purchase order in FY2023

Pricing Headwinds in ARV APIs and FDF



Year of Consolidation

¹ Including API and Formulation

Earnings call details

Laurus Labs Results Conference Call to be held on Friday, 20th October 2023 at 4:00 PM IST

Dial - In - Details	
Universal Dial-In	+91 22 6280 1342
India Local access Number	+91 22 7115 8243
Singapore	800 101 2045
Hong Kong	800 964 448
USA	1 866 746 2133
UK	0 808 101 1573

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About Laurus Labs

Founded in 2005, Laurus Labs is a research-driven pharmaceutical and biotechnology company with an aim to improve the quality of life for millions around the world. We have a global leadership position in select Active Pharmaceutical Ingredients (APIs) including anti-retroviral, oncology drugs (incl High Potent APIs), Cardiovascular, and Gastro therapeutics. We also offer integrated CMO and Contract Development and Manufacturing Organization (CDMO) services to Global Innovators from Clinical phase drug development to commercial manufacturing.

We are passionate about continuous technological advances for Smart and Green chemistry skills to driven efficiencies and sustainable manufacturing backed by proven regulatory inspection and quality foundation. Laurus employs 6500+ people, including around 1050+ scientists at more than 11 facilities approved by global agencies USFDA, WHO-Geneva, Japan-PDMA, UK-MHRA, EMA, TGA etc. During FY2023 Laurus generated ₹ 6,041 crore in annual revenue and is listed on the BSE (Bombay Stock Exchange) and the NSE (National Stock Exchange) in India. Laurus' proactive stance to conduct business with utmost Transparency, Integrity and Respect for environment & communities have earned it a place in Governance benchmark, consistently Certified Great Place to Work and Rated "BBB" by leading MSCI ESG Ratings. Corporate Identification No: L24239AP2005PLC047518.

Investor relations contact

Vivek Kumar

T: +91 040 6659 4366

E: investorrelations@lauruslabs.com

E: vivek.k@lauruslabs.com

For more information
Please visit our website www.lauruslabs.com



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